The Role of the ADRN Governing Board

Professor David Hand
Chair of the Administrative Data Research Network Board
Responses to the ADTF recommendation to establish a UK Governing Board to provide the governance structure for the ADRCs

Government Response (14 June 2013)

“The Government supports the principle of the Governing Board reporting to Parliament via an independent body ... we agree that the UK Statistics Authority could be well placed to provide appropriate oversight.”

UK Statistics Authority Response (12 November 2013)

“... the Board of the Statistics Authority discussed the extent of progress in establishing the Administrative Data Research Network and ... formally agreed to proposals for the Authority’s governance role in relation to the ADRN ...”
Key functions of the Governing Board:

**R1.8: Strategy**
- Leadership
  - Guidance on ethical standards, international experience, methodology, security, legal aspects, etc
- Enablement
  - Project approvals panel includes a Board member
  - Encourage collaboration across the ADRCs

**R1.9: Accountability**
- Report annually to UKSA on
  - Performance of the ADRN
  - Governance of the ADRN
Further recommendations:

**R1.10**
“An important part of the work of the ADRCs will be to”
- Monitor legality, viability, and technical feasibility of proposals
- Ensure research skills
- The ADS acting as a portal to the network (the “Information Gateway”)

**R1.11**
- “At an early stage, [the Board should] investigate guidelines for access and linkage by private sector interests, as well as commissioning public engagement work on this topic”.
- The Ipsos Mori report

**R1.12**
- “An external review should be conducted after these arrangements have become embedded.”
Further recommendations:

**R4.2**

• “The Governing Board … should steer the plans for public engagement prepared by each of the Administrative Data Research Centres … ensuring there is no unnecessary duplication of efforts … most efficient and effective manner”
R1.7: ADRN Board Membership

- Professor David Hand (UKSA) (Chair)
- Professor Peter Elias (ESRC) (Deputy Chair)
- Dr Fiona Armstrong (ESRC)
- Ms Melanie Wright (ADS, and also representing the ADRCs) (Ex Officio)
- Mr Jonathan Athow (HMRC)
- Mr David Frazer (DWP)
- Mr John Pullinger (National Statistician)
- Mr Guy Goodwin (ONS)
- Dr Norman Caven (NISRA)
- Mr Roger Halliday (Scottish Government)
- Mr Glyn Jones (Welsh Government)
- Dr Andrew Garrett (NED)
- Mr Luke Sibieta (NED)
- Ms Penny Young (NED)
- Professor Denise Lievesley (NED)
- Mr Colin Godbold (Lay member)
Accountability:
R1.8: The second key function of the Board

• Transparency:
  • Board papers and minutes to appear on UKSA website

• Annual report
  • What the Board has done during the year
  • What is has found during the year
  • What it intends to do in the next year
In summary:

ADRN Board Key Responsibilities

• Guide strategic direction
• Provide oversight of its development to provide assurance that the infrastructure is established and maintained in ways that serve the public good
• Agree principles and policies for accessing Network
• Resolve any high level issues which inhibit access to the Network
• Oversight of standards and performance of the Network
• Oversight of strategic risks in meeting the Network’s objectives and the actions to mitigate these risks
• Oversight of public engagement and communications strategy
• Advise on opportunities for sustainability and future development
• Formal review of the Network after two years and make recommendations to the ESRC and UK Statistics Authority
• Annual report to the Board of the UK Statistics Authority at the end of the financial year (what ADRN board has done and what it intends to do)