UK Centre for evidence implementation in adult social care

Engagement Event

November 2019

#socialcareevidence
Welcome
Purpose of event

• Bring together potential applicants, partners and stakeholders to discuss the initiative with representatives from the Health Foundation and ESRC

• Explore some of the challenges the Centre is trying to address and the potential outcomes

• Provide information about the call specification and the application and decision-making process to appoint the Centre Director and leadership team

• Networking to build the necessary collaborations, networks and partnerships to develop the Centre and achieves its aims
The road ahead for the Health Foundation

Our aims

- Promote healthy lives for all
- Understand the quality of health and care
- Support health care improvement
- Make health and care services more sustainable

How we’ll get there

- By conducting and commissioning analysis, evaluations and research to influence health and care now and for the future.
- By investing in large-scale initiatives that focus change in key areas of health and care.
- By providing funding to build capacity, generate knowledge and accelerate impact on the front line.
- By working with external partners to make a bigger difference.
- By using our work to inform national policy and local action.

We want better health and health care for people in the UK.

Strategy overview 2019-2022
Wider Scientific community: Universities, Businesses, Institutes, Charities, National Academies, Strategic/Business Partners

UKRI Board and Corporate Functions

ESRC

Scottish Funding Council

Excellent research that has an impact

ESRC: Key elements of our work

Strategic partnerships & policy for science

Public and stakeholder engagement

Capacity & capability building including methods

Infrastructure
Format of meeting

- Overview and background to the Centre
- Q&A
- Call specification
- Break out session to discuss call
- Q&A
- Support for applicants
- Networking Lunch/ Surgery for specific application questions
- Finish
Overview and Background to the Centre
Overview & background to the Centre

• Gap we are seeking to address and anticipated outcomes of the Centre
• Outline of the aims of the Centre
• Core activities and expectations of the Centre
The challenge

- There is a need to catalyse use of high quality evidence so that social care is delivered in ways that are most likely to be effective and to represent value for money.
- Social care staff often struggle to implement evidence based innovations and improvements.
- Limited capacity in the sector to evaluate their innovations or improvements as they are developed.
- Difficulty sharing knowledge to spread and scale evidence-based innovations and improvements.
Overview of the Centre

• Joint initiative between the Health Foundation and ESRC.

• £15m of funding available to the successful leadership team to design, establish and deliver the Centre over a 7-year period.

• Focus on the implementation of evidence-based innovations and improvements in adult social care, to catalyse their uptake and galvanise cross-government commitment to ongoing investment in this area.

• Co-leadership model academics, knowledge mobilisation experts, sector representatives and people with lived experience of social care.

• UK wide – with significant support from Government Departments and other key stakeholders
Outcomes

• Greater use of high-quality research evidence by adult social care staff when implementing innovations in social care, leading to enhanced care delivery and outcomes across the UK

• Building capability, where appropriate, among the workforce to identify and to evaluate innovations in adult social care, and at its interfaces with other services, including health, to inform local, regional and national policy and practice

• Greater connectivity across social care providers and staff, commissioners, innovators, people with lived experience of social care, academics, and policy makers nationally and locally, to promote the better use of evidence into practice and support the adoption and spread of innovations in care

• Improved understanding of behaviours and mechanisms that lead to, or prevent, the uptake and implementation of evidence across social care and the development of tested ways of addressing the barriers to uptake in different settings
Core activities of the Centre (1)

• Mobilising the existing evidence base around innovations and improvements in adult social care across the UK.

• Improving the adoption and spread of innovations and improvements in frontline care through an understanding of what works in evidence implementation, in what contexts and how it can be scaled

• Building capability in the workforce and frontline practice to better identify, use and implement research evidence to improve the design and delivery of services

• Maximising evidence use by those working in social care with an understanding of how to better support the implementation of interventions, the barriers to uptake of evidence, and how to create an environment conducive to innovation
Core activities of the Centre (2)

• Supporting local partners to develop the skills required to both undertake high quality evaluation of practice and share the outcomes with relevant stakeholders in a robust way

• Generating UK-wide learning, maximising the potential for comparative analysis, to understand the contexts and legislative frameworks that facilitate or inhibit implementation of evidence-based improvements and innovations

• Developing networks to help spread and share innovations in social care systems through connected, partnership working
Expectations for the Centre

• Co-leadership model across academia, ‘practice’, people with lived experience and policy
• Sensitive to national and regional priorities
• Local engagement with UK-wide spread of learning
• Dovetail with existing social care evidence organisations and infrastructure
• Strong stakeholder engagement
• It will need to prioritise areas of activity
Questions & discussion

You can join the conversation by:

- Visiting Slido.com
  - Entering the event code:
  - Asking your question, or upvoting someone else’s
- Asking a question directly
Call specification
Call specification

• Phases of the Centre
• Funding for the Centre
• Commissioning process and timeline
• Eligibility criteria
• Characteristics of the Director and leadership team
• Outline of selection criteria
Phases of the Centre

Co-development phase (October 2020 - March 2021)

Establishment phase (April 2021 - March 2022)

Delivery phase (April 2022 - March 2027)

Formal progress review

Formal progress review
Co-development phase

6 months

- Refine the remit of the Centre within the overarching outcomes and activities
- Develop theory of change for the Centre
- Develop a delivery model for the Centre:
  - distributed and have UK-wide reach locally embedded
  - core work programme addressing the activities of the Centre
  - set up in a way that produces learning relevant to adult social care systems across the UK and enables the spread of knowledge across the UK
Establishment phase

6 months
Co-development phase
(October 2020 - March 2021)

12 months
Establishment phase
(April 2021 - March 2022)

- Director & leadership team forms the Centre
- Implement a shared understanding and collaborative ways of working
- Centre ready to begin operating at pace from the start of the delivery phase
Delivery phase

- Work programme begins at pace
- Centre will seek to become embedded within the sector
- Develop plans for ensuring its ongoing financial sustainability
Governance framework

• Management Board
  • Executive decision-making body for the programme
  • Chaired by the Health Foundation and ESRC
  • Representatives from Government’s Chief Scientific Adviser network including devolved administrations

• Programme Advisory Group
  • Independent advice to Management Board: programme direction and monitoring and evaluation of the Centre’s activities

• Governance of Centre’s activities
  • Centre expected to establish its own governance arrangements
Funding

• Proposals should specify the full Economic Costs (fEC) for the six month co-development phase in the proposal form.

• We will meet 65% of the justified costs (unless there are exceptions paid at 100%), jointly contributing up to a maximum of £248,000 for the co-development phase.

• Indicative funding for later phases:
  • Establishment phase (12 months): £950,000 funder contributions at 65% fEC
  • Delivery phase (60 months): £13.5 million funder contributions at 65% fEC.
Commissioning process

Appointment of the Centre Director and leadership team

- Full guidance published: 29 October 2019
- Intention to submit proposal: 22 November 2019
- Proposal deadline: 29 January 2020
- Peer review
- Applicants respond to reviewer comments: 25 March 2020
- Panel review
- Interviews: 3 June 2020
- Funding decision: July 2020
Eligibility

• Call is open to applicants from across the UK

• The Centre Director will be the principal investigator of the grant

• Director (principal investigator) must be hosted by a research organisation eligible to receive UKRI research council funding or a Public Sector Research Establishment (PSRE)
Characteristics of the Director

• The call will appoint the Director and leadership team who will lead the three phases of the Centre, beginning with the co-development phase

• A strong understanding and experience of improvement or innovation in adult social care or a relevant field

• Demonstrable track record of setting up and managing a large-scale programme

• Experience of running an effective leadership team and providing supportive and inspiring leadership to colleagues

• Understand and be able to work within different UK wide systems and policy landscapes
The leadership team & partners

- A mix of skills and experience:
  - People lived experience of social care and carers
  - Experience of social care policy and practice, and commissioning of services
  - Experience of knowledge mobilisation, improvement & innovation in the field of social care
  - Experience and expertise in undertaking high quality local evaluations in care settings; plus outcome and impact measurement and reporting
  - Experience of setting up a new large-scale initiative, involving a wide variety of stakeholders
  - Programme and project management
Selection criteria (1)

• Clear understanding of the context and challenges of knowledge mobilisation and implementation in complex systems
• Ability to bring a new approach to address these challenges in adult social care
• Experience, expertise and connection to national and local contexts and stakeholders in adult social care across the UK
• Feasibility of the proposed approach to deliver the desired outputs and impacts from the Centre
Selection criteria (2)

• Inclusion of the required leadership and partner expertise to deliver the Centre’s co-development phase

• The ability to incorporate specific skills and expertise when needed at different phases of the programme

• Approach to:
  • Stakeholder engagement
  • Developing a theory of change for the Centre
  • Monitoring Centre activities and measuring its own impact

• Capacity to deliver the project on time, on budget and to the required standard.
Break out session

Opportunity to discuss call and formulate questions for the Q&A

You can join the conversation by:

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  • Asking your question, or upvoting someone else’s
• Asking a question directly
Q & A session

Slido.com:

Asking a question directly using the mic
Support for applicants
Support for applicants

• Call details and funding
• How to apply
• Where to find further information
• Surgery session over lunch
Call details (1)

This call is to appoint the Centre Director and leadership team who will lead the three phases of the Centre, beginning with the co-development phase.

To be considered to lead the Centre you should address the following in your proposal:

- Overall ambitions and outcomes for the Centre
- How the Centre will build on the success of existing initiatives, and how it will be different
- Describe the proposed leadership model
- Identify key partners and stakeholders for the Centre
- Identify the broader staffing structure for the Centre
Call details (2)

- Specify key activities, outputs and outcomes for the co-development phase
- Explain how priorities, collaborative ways of working and the delivery model will be refined and finalised during the establishment phases
- Suggest potential priority areas
- Propose the delivery model for the Centre
- Detail the mechanism for developing and refining the theory of change for the Centre
- Describe the governance and quality control arrangements for the Centre
Funding

- Grant will be issued according to UKRI terms and conditions and ESRC funding rules
- Initial grant will cover the costs for the six-month co-development phase beginning in October 2020
- Maximum £248,000 joint funder contribution for the co-development phase.
- Costs submitted at 100% full economic cost (fEC). Funder contribution of 65% fEC unless there are exceptions paid at 100%.
- Do not include indexation/inflation in proposal costs
- Collaborator costs and contributions – project partners, sub-contracts and co-investigators
How to apply

• **Intention to Submit** (ItS) summarising the people and partners to be involved in the proposal and how the aims of the call will be addressed - via web form by **22 November 2019**
  
  • designed to support with the development of the proposal
  
  • feedback provided to applicants on eligibility and fit to call where appropriate
  
• **Full proposals** - via the UK Research and Innovation Joint Electronic Submission (Je-S) System by **29 January 2020**.
Support for applicants

- FAQs will be updated on ESRC website with the call information
- Any other questions please contact esrcsocialcare@esrc.ukri.org or socialcare@health.org.uk

- Surgery sessions over lunch to answer specific application questions
  - Eligibility, funding and application process
  - Partnerships
  - General questions
NIHR Social Care Funding Opportunities

- **Research for Social Care (RfSC)** – call closing 22 Jan 2020 aiming to fund projects which generate evidence to improve, expand and strengthen the way adult social care is delivered for users of care services, carers, and the public

- **Health Services and Delivery (HS&DR)** - Adult social care partnership call closing 16 Jan 2020 aiming to support the establishment of novel, sustainable partnerships between social care research and practice to improve the effectiveness of decision making

- **Fellowships and training for all** – a range of opportunities from pre-doctoral to professorship fellowships. Doctoral and Advanced fellowship opportunities currently open (calls closing December 2019). NIHR School for Social Care Research also offering new opportunities